

Sonia E. Melara, M.S.W.
President

Edward A. Chow, M.D.
Commissioner

Cecilia Chung
Commissioner

David J. Sanchez, Jr., Ph.D.
Commissioner

Belle Taylor-McGhee
Commissioner

**HEALTH COMMISSION
CITY AND COUNTY OF SAN
FRANCISCO**

**Edwin M. Lee, Mayor
Department of Public Health**



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MINUTES

HEALTH COMMISSION MEETING

Tuesday, March 5, 2013, 4:00 p.m.

101 Grove Street, Room 300 or Room 302

San Francisco, CA 94102

1) CALL TO ORDER

Present: Commissioner Sonia E. Melara, MSW, President
Commissioner Edward A. Chow M.D.
Commissioner Cecilia Chung
Commissioner David J. Sanchez Jr., Ph.D.
Commissioner Belle Taylor-McGhee

The meeting was called to order at 4:03pm.

2) APPROVAL OF THE MINUTES OF THE HEALTH COMMISSION MEETING OF FEBRUARY 19, 2013.

Action Taken: The minutes of the February 19, 2013 Health Commission meeting were unanimously approved.

3) DIRECTOR'S REPORT

Colleen Chawla, Deputy Director of Health and Director of Policy and Administration gave the report which can be viewed at:

<http://www.sfdph.org/dph/comupg/aboutdph/insideDept/dirRpts/default.asp>

Michelle Ruggels Wins MFAC Award

Please join me in congratulating Michelle Ruggels, Director of Operations for Community Programs, who is among the winners in this year's prestigious Mayor's Fiscal Advisory Committee (MFAC) Good Government Award presented by SPUR. The Award night is scheduled for **Tuesday, March 19**, at City Hall. Tickets for the event are available at www.spur.org. I urge the Commissioners and staff to attend and support SPUR and Ms. Ruggels for the well-deserved award.

Federal Sequestration Takes Effect on Friday, March 1

On Friday, March 1, federal sequestration, \$85 billion in federal fiscal year 2013 across-the-board budget cuts to government agencies took effect. Sequestration impacts a number of departments and programs across San Francisco, including DPH. We estimate that if fully implemented for the remainder of the federal fiscal year, sequestration will result in a \$6.2 million reduction in federal funds for the Department, including cuts to Medicare, WIC (Women, Infants, and Children nutrition program), CDC-funded education and outreach, and

Substance Abuse and Mental Health Administration (SAMHSA) state grant pass-through funds for substance abuse disorders. Medicaid was specifically exempted from sequestration. We will continue to keep the Commission updated on any developments as they occur.

World Tuberculosis Day, 2013

This is an invitation to the Commissioners to join us for World TB Day on Wednesday, March 19th at City College, 10 a.m. – noon, in the Multi-Use Building on the main campus. The San Francisco Tuberculosis Control Section will be recognizing decades of partnership with the Student Health Center to provide access to TB screening and treatment to thousands of CCSF students. Free screening for TB and viral hepatitis will be provided to students, and a brief update on the state of TB in San Francisco and California will be provided for community partners, the general public, and healthcare providers. We will be joined by TB survivors.

Kelly Cullen Community Grand Opening Scheduled

As reported to the Commissioners in January, the first tenants moved into the new Direct Access to Housing program at Kelly Cullen Community over the New Year's holiday. This unique project partners housing, social work services and a primary care clinic operated by DPH and is designed to help people who face the most complex challenges to live with stability, autonomy and dignity. A Grand Opening ceremony has been scheduled for **Tuesday, March 26, 11 a.m. – 1 p.m., 220 Golden Gate Avenue**. Kelly Cullen Community (KCC) is a 138,023 square foot, 9-story historic mixed-use building constructed in 1909 as a YMCA and now includes 172 units of supportive housing for the chronically homeless.

Project Homeless Connect 48

The next Project Homeless Connect is scheduled for **Wednesday, March 20th** at Bill Graham Auditorium. We are always looking for medical and non-medical volunteers to help with this important event. If the Commissioners, DPH staff, or any members of the public are interested in helping—either a half day or for the whole event—please register at <http://www.projecthomelessconnect.com/>.

Parent Training Institute: Triple P Parenting

The PTI is a program within the Department of Public Health that receives blended funding from First 5, the San Francisco Human Services Agency, and DCYF to oversee the implementation and evaluation of evidence-based parenting programs throughout the City. One of these programs, Triple P Parenting, has been shown to reduce both child behavior problems and child maltreatment. As a result of these positive outcomes, the PTI was awarded the 2011 SAMHSA Science and Service Award for excellence in implementation, and Stephanie Romney, Director of PTI, was invited to deliver the keynote address at the 2013 Helping Families Change Conference in Los Angeles. The presentation, entitled *Evidence-based Implementation of Triple P with Culturally Diverse Families*, is available at www.pti-sf.org.

Estimated HIV Incidence in California, 2006-09

The HIV Epidemiology Section recently published an analysis of HIV incidence in California entitled “Estimated HIV Incidence in California 2006-2009” in the journal *PLoS One*. Working in collaboration with the Los Angeles Department of Public Health and the State Office of AIDS, the SFDPH HIV Epidemiology Section estimated the number and rate of new HIV infections in 2006- 2009 including the first estimates of HIV incidence for the State of California. This is also the first time estimates for specific geographic, racial and risk subgroups have been presented in San Francisco and Los Angeles. Among the HIV Epidemiology Section authors on the study are Susan Scheer, Chi-Sheng Chin, and Anthony Buckman. The manuscript is available online at PLOS ONE at <http://dx.plos.org/10.1371/journal.pone.0055002>.

Prevalence and New Diagnoses Maps of HIV/AIDS in San Francisco

The HIV Epidemiology Section has just released forty interactive online maps of the prevalence and new diagnoses of HIV/AIDS in San Francisco. These maps characterize the HIV/AIDS epidemic, including survival and

treatment use, across the diversity of neighborhoods in San Francisco. The interactive maps are available on the SFPDHP webpage at <http://sfdph.org/dph/default.asp>.

For additional maps, including HIV/AIDS cases alongside critical resources such as HIV testing, treatment and needle exchange locations, please see the complete HIV/AIDS Atlas at <http://www.sfdph.org/dph/files/reports/RptsHIVAIDS/HIVAIDSAtlas2010.pdf>.

A Prevention Story

On Thursday, February 7th, DPH Infectious Disease investigators asked our Homeless Outreach Team (SF HOT) to help locate a possible meningitis-exposed group of individuals after one member of the group died. The group was reportedly comprised of a number of homeless individuals who drank together daily. Within several critical hours, Anna Branzuela, Infectious Disease Control Investigator, and SF HOT team members, under the leadership of Jason Albertson and Rann Parker—working from knowledge of the individuals' histories in CCMS, the neighborhood dynamics, and street and law enforcement connections—were able to locate and provide prophylactic antibiotics to seven of the eight individuals. The eighth individual was located a few days later, still within the window for prophylaxis. As a result of this successful outcome, a protocol for utilizing SF HOT outreach workers in similar infectious disease situations is under development.

Nursing Departments Prepare for Integration

As part of the Department's transition to integrated service delivery in advance of health care reform in 2014, the Laguna Honda and San Francisco General Nursing Departments will begin quarterly conferences in April to collaborate on organizational efficiencies. The planning for the project has focused on creating systems for communication to support safe patient transfers. The hoped for outcomes are improved patient satisfaction, increased attention to serving each patient at the appropriate level of care and a focus at the nursing level on responsible financial stewardship.

Give Kids a Smile Day at SFGH

National Children's Dental Health Month kicked off on February 1st when the San Francisco Department of Public Health Child Health & Disability Prevention (CHDP) Program and the Child Care Health Project, along with the SF Dental Hygiene Society, partnered once again to bring together multiple community groups to host the 4th annual *Give Kids a Smile Day Event* at the SFGH WIC.

Nation's First Family Planning Program for HIV-Positive Men Launched at SFGH

San Francisco General Hospital and Trauma Center launched the nation's first program to address reproductive options for HIV-positive men who have sex with women, including starting a family. PRO MEN (Positive Reproductive Outcomes for Men) is an initiative of BAPAC (Bay Area Perinatal AIDS Center) based at SFGH's Ward 86 HIV Clinic. It is the first program of its kind to develop reproductive health services specifically for HIV-positive men in the primary care setting. PRO MEN produced a nine-minute video (<http://vimeo.com/54624505>), "HIV Positive Men: Healthy Sex Lives, Healthy Families," based on the experiences of four individuals with issues of HIV prevention, family planning and safer conception options.

Shape Up San Francisco Annual Walking Challenge

The Department is once again inviting the Commissioners and staff to join us for another Shape Up San Francisco Walking Challenge. As the Commissioners may recall, each year we participate in teams or individually and, over the course of 10 weeks (April 1-June 7), set a goal for each team to achieve 1,016 miles—the equivalent of the California coastline. Although the event is called a walking challenge, participation is not limited to walking but can be any physical activity such as swimming, biking, running, dancing, or anything that anyone enjoys. For questions about this year's Walking Challenge, please contact Amy Iacopi, Walking Challenge Coordinator, at shapeupsanfrancisco@gmail.com. The website is <http://shapeupsfwalkingchallenge.org/>. Registration begins Monday, March 11. Team Leaders Orientation will be Wednesday, March 13th, 9:30 a.m. to 11:30 a.m., 25 Van Ness Ave., 3rd Floor, Room 330A.

Genome Girls Prepare for 2013 Avon Walk for Breast Cancer

The Genome Girls started out as a group of co-workers and friends from the UCSF/SFGH Cancer Risk Program, who are now preparing for their fifth participation in the Avon Walk for Breast Cancer scheduled for September 28 & 29. As the Commissioners know, the Avon Foundation has been a huge supporter of breast cancer services for underserved women at San Francisco General Hospital, providing funds in 2002 to build a state-of-the-art digital mammography center at SFGH. The Avon Foundation also helped create the UCSF Cancer Risk Program satellite clinic at SFGH, which was the first program in the country to offer free genetic counseling and genetic testing for women at increased risk for cancer based on hereditary factors.

Ms. Chawla also gave a summary of the agreement between the City of San Francisco and CPMC:

CPMC will rebuild two seismically safe hospitals. The Cathedral Hill hospital will be the CPMC state-of-the-art hub and may have up to 304 beds; this is a decrease from the original plan for 555 beds. The St. Luke's hospital will have 120 beds; this is an increase from the original plan for 80 beds. This hospital will have Centers of Excellence for community health and senior health.

As part of the agreement, CPMC is required to serve a baseline of 30,000 Charity Care patients and 5,400 Medi-Cal patients. It also must endow a \$9 million Healthcare Innovation Fund to increase capacity of community-based clinics and healthcare providers.

Commissioner Comments/Follow-Up:

Commissioner Chow asked if the agreement includes a mandate for CPMC to maintain a certain number of skilled nursing facility (SNF) beds. Ms. Chawla stated that the agreement does not include a mandate for SNF beds.

Commissioner Chow asked whether the agreement mandates that CPMC provide a certain dollar-amount of Charity Care. Ms. Chawla stated that one of the reasons previous attempts at an agreement did not succeed was because of the mandate of specific dollar amounts to be spent on Charity Care. The final agreement mandates a specific number of Charity Care patients for which CPMC must provide services.

Commissioner Chow asked whether the agreement stipulates that the Health Commission will be responsible for monitoring any stipulations of the agreement. Ms. Chawla stated that the Health Commission has authority to monitor healthcare aspects of the agreement for ten years.

4) GENERAL PUBLIC COMMENT

There was no general public comment.

5) FINANCE AND PLANNING COMMITTEE

Commissioner Chow stated that the Committee recommended that the full Commission approve the March Contracts Report and the new contract with Health Management Associates.

Commissioner Comments/Follow-Up:

Commissioner Sanchez asked if Health Management Associates has conducted similar work in California. Tangerine Brigham, Deputy Director of Health and Director of Healthy San Francisco, stated that the contractor has worked with safety-net systems in San Mateo and Los Angeles; it has also done similar work in Parkland, Texas and New Orleans.

6) **CONSENT CALENDAR**

The following were unanimously approved:

- MARCH 2013 CONTRACT REPORT
- REQUEST FOR APPROVAL OF A NEW CONTRACT WITH HEALTH MANAGEMENT ASSOCIATES IN THE AMOUNT OF \$2,464,000 WHICH INCLUDES A 12% CONTINGENCY, TO PROVIDE HEALTH CARE REFORM READINESS SERVICES, FOR THE PERIOD OF FEBRUARY 3, 2013 THROUGH JUNE 30, 2014 (1 YEAR, 5 MONTHS).

7) **DPH NON-HOSPITAL EMPLOYEE RECOGNITION AWARDS**

The following DPH employees were presented with awards:

The Direct-Access-To-Housing Support Services Team

Elyse Miller
David Nakanishi
Jeff Schoenfel
Umecke Cannariato
Christine Odena
Suzanne Huft
James Zelaya-Wagner

The Community Health Improvement Planning Leadership Team

Jims Soos
Lori Cook
Patrick Chang
Patricia Erwin
Karen Pierce
Maria Martinez

Margaret Fischer, R.D.H.A.P., B.S., Oral Health Consultant for the Child Health and Disability Prevention Program and the Child Care Health Program

Inez Love, Youth Specialist at the Children's System of Care, a program of Community Behavioral Health Services

Public Comment:

Margaret Fischer thanked the Commissioners for the recognition of her work and stated that the award indicates an understanding of the importance of dental care in the spectrum of overall health care. She added that the DPH is working closely with the San Francisco Health Improvement Partnership on a five-year strategic planning process.

Peter Van, coworker of Margaret Fischer, stated that Ms. Fischer impacts system-change by educating nurses and physicians about the importance of dental health in overall health care practice.

8) **HEALTH COMMISSION MEETING RECORDS**

Commissioner Comments/Follow-up:

Commissioner Sanchez requested that the vote on whether the audio of Health Commission minutes should be posted online, be delayed until new Commissioners are appointed so that they make take part in the vote.

Commissioner Chow requested cost estimates for video recordings of Health Commission meetings so that the Commission may consider that medium along with audio in their future discussion and vote.

Commissioner Chung encouraged the Commission to consider criteria to determine whether it is appropriate and necessary to video record each Health Commission meeting.

Commissioner Melara stated that the item is tabled until a future date when new Health Commissioners have been appointed and the DPH can provide a cost estimate of video recording of Health Commission meetings.

9) INTEGRATED DELIVERY SERVICE SYSTEM UPDATE

Tangerine Brigham, Deputy Director and Director of Healthy San Francisco introduced the following DPH staff who joined her in giving the presentation: Lindsey Angelats, Senior Health Program Planner; Laura Marshall, Senior Administrative Analyst; and Emily Riggs, Public Service Trainee.

Commissioner Comments/Follow-Up:

Commissioner Chung asked whether the DPH substance abuse services and primary care program intake procedures will remain separate. Ms. Brigham stated that the intake processes will remain distinct for primary care and substance abuse services; intake procedures are being centralized for DPH community case management services. She added that the DPH is moving towards having one unique identifier per individual so that it will be possible to ascertain whether an individual is already in the DPH system.

Commissioner Chow stated that there is overlap between the processes in which the DPH is undertaking in regard to its Integrated Delivery Service (IDS) System and Health Care Reform preparation. He requested that a timeline with projected dates for accomplishing benchmarks be presented to the Health Commission at the next update.

Commissioner Chung stated that she is glad to see the participation of lower management and direct service staff in the IDS planning process. She requested that Health Commission be kept updated on how well lower management and line-staff are actually understanding and implementing changes motivated by the IDS process.

Commissioner Melara asked if there are projected cost-savings as part of the IDS planning process. Ms. Brigham stated that a large goal of the IDS process is increasing revenue through consumers choosing the DPH as their provider-of-choice. However, it may take several years to get data to indicate specific cost-savings achieved through the IDS process.

Commissioner Melara asked the timeline of when DPH contractors will be brought into the IDS implementation process. Ms. Brigham stated that through IDS process, the DPH will better define the specific services and targeted populations for which it will purchase services. This will impact the choices it makes in its contracting process.

10) OTHER BUSINESS

JOINT CONFERENCE COMMITTEE REPORTS

COMMITTEE AGENDA SETTING

Commissioner Chow requested that the Finance and Planning Committee hear detailed information regarding how the Federal Sequestration may impact the DPH when more information is available.

11) ADJOURNMENT

The meeting was adjourned at 5:43pm.